Menials or managers? A decade of library and information science education at the Cape Technikon

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This article gives a survey of the first decade of education of library and information science workers at technikons in South Africa, with particular reference to the Cape Technikon. The development of a variety of qualifications is sketched, culminating in the introduction of degrees in 1996. The introduction of technikon library and information science qualifications at a time when rationalization of programmes at universities was introduced, as well as the uncertainty regarding the status of technikon diplomates is discussed. In conclusion, the impact of the National Commission on Higher Education policy, as well as the implementation of a National Qualifications Framework, is briefly addressed.

The education and training of librarians in South Africa was initially undertaken by the South African Library Association (SALA) in 1933, following the recommendations of the Carnegie Corporation commissioners, Messrs Ferguson and Pitt, in 1928. SALA followed the British model of correspondence courses, which continued until 1962 (Musiker, 1986:91), when its courses were transferred to the University of South Africa (Lessing, 1991:124). At its Grahamstown Conference, it was decided that the last examinations would be conducted in December 1965. However, SALA would continue to assist, inter alia, in the training of Non-White library workers (Van Rooy, 1966; Lessing, 1987:285). ¹

University education and training

According to Musiker (1986:91), the University of Pretoria was the first to offer training for librarians in 1938, followed by the University of Cape Town in 1939. The University of South Africa commenced its courses in 1955, followed by Potchefstroom University for Christian Higher Education in 1956; the University of Stellenbosch and the University of the Witwatersrand in 1958; the University of the Orange Free State in 1964; the University of Natal in 1968; and the University of Pretoria in 1958; the University of the Western Cape and the University of Transkei in 1973. The South African Institute for Librarianship and Information Science (the reconstituted SALA) continued its involvement in education through its Standing Committee for Formal Education.

The university qualifications (excluding specialist qualifications for school librarians), were a two-year post-matriculation Lower Diploma in Librarianship, a one-year post-graduate Higher Diploma in Librarianship, or a four-year professional bachelor's degree (the BABibl), later to become the BBibl.

Professional, paraprofessional, semiprofessional, clerical

The aim of the four-year university qualification was seen as 'preparation for professional duties in library and information services' (Musiker, 1986:92), while that of the two-year lower diploma was designated as the preparation of paraprofessional or semiprofessional workers, namely 'preparation for routine technical duties in library and information services' (Musiker, 1986:92). In addition, libraries have traditionally had numerous 'non-professional' posts, which in practice have encompassed a wide variety of positions, ranging from clerical and technical staff, to graduates in possession of, for example, bachelors' degrees or teaching qualifications. Various library activities and tasks were defined as being either 'professional' or 'paraprofessional/semiprofessional' (see Le Roux, 1985; South African Institute for Library and Information Science [SAILIS], 1987; Meijer et al., 1988). In addition, the SAILIS Committee for Formal Education has been active in devising guidelines for undergraduate career training, in which a distinction is made between professional and paraprofessional qualifications. (See Proposed guidelines for undergraduate career training, SAILIS, 1996:1179–1193.)

Technikon education and training

By the late 1970s and early 1980s the education of para- or semiprofessionals by means of the university Lower Diploma was phased out by most universities as being courses of sub-degree standard (Kerkham, 1988:7). The demise of the two-year Lower Diploma in Library and Information Science

¹ It is also important to note that the SALA course was initially conducted entirely in Afrikaans, while the University courses were offered in English. This has implications for the language of instruction in later years.
and the subsequent development of the three-year National Diploma in Library and Information Services offered by technikons, has been chronicled at length by Kerkham (1988:8–9). In the event, Port Elizabeth Technikon commenced with a group of part-time students in 1984, followed by the Cape Technikon in 1985, Pretoria Technikon and M.L. Sultan Technikon in 1986, and for a brief period only, Natal Technikon in 1987. Technikon Southern Africa started a correspondence National Diploma aimed at recruiting LIS workers already employed in libraries but without any formal qualifications in 1992.

**Bunting report**

A subsequent factor affecting departments of library and information science at universities was the attempt made by the Academic Planning Committee (APC) of the Committee of University Principals (CUP), to rationalize the offering of courses in librarianship and information science at universities. According to Bunting (1990:58), by 1987, 13 universities were offering formal programmes in librarianship/information science. In 1989 there were 11 fully active departments, Rhodes and Durban-Westville having closed. The next ‘casualty’ was to be the University of the Witwatersrand in the early 1990s.

The review committee formulated the following conclusions:

- that librarianship programmes are not cost effective;
- that unnecessary duplication exists in the teaching of librarianship in universities;
- that librarianship programmes in the residential universities are underutilized; and
- that the overall quality of librarianship programmes is not good (Bunting, 1990:63).

The review committee’s view was that librarianship programmes could be rationalized as follows:

- by closing specific departments of librarianship;
- by placing a ceiling or limit on the formal qualifications that departments of librarianship may offer;
- by intra-university co-operation (e.g. by linking the departments of librarianship with other academic departments and service units such as central libraries);
- by merging or amalgamating departments of librarianship with other departments or academic units;
- by placing a limit on the specialized fields in which departments of librarianship may operate; and
- by interuniversity co-operation (e.g. by the sharing between universities of courses and of academic staff members) (Bunting, 1990:65).

Not all universities heeded the recommendations of the Bunting report (*inter alia* that lower diplomas should be phased out by universities and offered by technikons). However the University of Stellenbosch consequently phased out post-graduate degrees after honours level.

The four-year BBlibi is currently offered by the University of the Orange Free State, the University of Pretoria, the University of Stellenbosch, the University of Fort Hare, the University of the North, the University of the Western Cape, the University of Zululand, Potchefstroom University for C.H.E., the Rand Afrikaans University and the University of South Africa.

The Postgraduate Diploma/Higher Diploma in Library and Information Science (nomenclature varies) is offered at the University of Cape Town, Rand Afrikaans University, the University of Natal, the University of the North and the University of Zululand.

**Problems regarding the status of technikon graduates**

The National Diploma in Library and Information Services at technikons was in its infancy at the height of the Bunting *debacle*, resulting in recriminations from universities whose departments of LIS were threatened with closure. From its very inception, there had been problems regarding the status of technikon ‘diplomates’. Although the National Diploma in Library and Information Services was evaluated by the Human Sciences Research Council as ‘Senior Certificate plus three years’ training in Library and Information Services’ (Kerkham, 1988:9), and consequently ‘recognized as being on a par with any other National Diploma ... diplomates ... therefore appointed on the same rank and salary scale as other technicians with National Diplomas in art, horticulture, chemistry, engineering, etc’,

most libraries had no separately designated post descriptions for LIS technikon diplomas, and technikon-educated employees found themselves working ‘below stairs’ as it were, on a par with library assistants in possession of a senior certificate, with one or two salary notches to compensate for three years training, and few prospects of promotion beyond that of senior library assistant. However in 1986, two new Technikon Port Elizabeth graduates (admittedly with library experience), were appointed to professional posts as heads of special libraries in the Western Cape. By and large, however, technikon diplomates found themselves too highly qualified for most of the fairly menial and routine tasks which they were allocated, but not qualified enough to be appointed full professionals. An alumni survey done by the Department of Library and Information Studies at the Cape Technikon of 1987–1991 graduates (with 23 alumni responding), revealed the following information (see Table 1).

One student did not rate the diploma, since she had married and had not been employed in a library. Alumni were requested to substantiate their rating with a written comment, and the most negative remarks pertained to the library and information community’s reluctance to accept the qualification, employers not having post descriptions and salary structures to accommodate the qualification, as well as the profession’s perception of what professionalism in library and information science entailed. The most prevalent complaint was that diplomates were allocated the same menial tasks as library assistants with a senior certificate, and that areas such as cataloguing (in which diplomates had received two years
Table 1 Departmental questionnaire to alumni 1987–1991

<table>
<thead>
<tr>
<th>Rating</th>
<th>Respondents</th>
</tr>
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<tbody>
<tr>
<td>5</td>
<td>3</td>
</tr>
<tr>
<td>4</td>
<td>11</td>
</tr>
<tr>
<td>3</td>
<td>7</td>
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<tr>
<td>2</td>
<td>1</td>
</tr>
<tr>
<td>1</td>
<td>0</td>
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</table>

With regard to your experience in the work situation, rate the National Diploma in Library and Information Services (academic and co-operative education) on a scale of 1 to 5 (5 = excellent; 3 = average; 1 = useless).

The well-worn analogies of doctors versus nurses, radiographers, medical technicians, social workers and pharmacists, not to mention ophthalmologists and optometrists, dentists and dental technicians, engineers and engineering technicians did not operate in the South African library and information environment. Furthermore, the designation ‘library techniciation’, although well established in the USA and Canada, was alien to the South African LIS community, conjuring up an invasion of grease-stained ‘rude mechanics’, who were qualified only to operate the photocopier! A further complication was the confusion in the public mind between technikons (institutions providing vocational education at tertiary level up to 6 years post-matric) and technical colleges (providing technical/vocational education and training (N-courses) from Std 8 up to one year’s post-matric).

The much vaunted possibilities of ‘articulation’ or mobility between technikons and universities, a major talking point during the early days of technikon education (Shippey, 1983/84; ALISER, 1992) had not come to fruition. In a study of the development of higher education in California during the last 25 years, Prof T.C. Shippey (1983/84:19), Rector of the Cape Technikon, wrote as follows:

‘Another essential element which is strongly present in California but is lacking in South Africa is student mobility and accreditation from one higher education sector to another. In California careful provision is made for articulation relating to accreditation and many students move freely from CCS (the junior colleges, now known as community colleges) to the UC (the University of California) or CSU (the California State University) systems. As long as they have complied with accreditation requirements which are set out in detail, then they can gain all or partial accreditation at all UC or CSU institutions for certain courses which they have completed at a CC or similar institution.

In South Africa limited accreditation (up to 50% generally) is the norm between universities, and university students moving to technikons can easily obtain a good measure of credit for completed courses. However, technikon or college of education students are given very few credits and some universities do not allow any accreditation from such institutions. Thus student mobility is greatly reduced and there is little inducement for technikon or college of education students to study further at a university.

If such articulation and accreditation is possible among the far greater number of higher education institutions in California, then surely South Africa could attempt to bring about adjustments in its tertiary sector and break down some of the rigidity which exists.’

There are several examples of technikon diplomates who have spent seven years of study to achieve ‘professional’ qualifications (and in many cases acquiring themselves very well in their degree studies). Some students enrolled at universities with a view to obtaining a professional LIS qualification, but were diverted into other (more lucrative) professions, such as teaching, psychological counselling or even secretarial work. Figure 1 (Cape Technikon, 1995) disconcertingly depicts alumni in the fields of library and information science and education (the Department of Library and Information Studies resides under the School of Teacher Education at the Cape Technikon) as the lowest earners in all 11 Cape Technikon disciplines.

**SAILIS and SERTEC**

In 1988, the National Diploma: Library and Information Services at the Cape Technikon was evaluated and accredited as a paraprofessional diploma by SAILIS’ Committee for Formal Education (to date the only technikon to have applied for accreditation). However, the *modus operandi* of the evaluating committee, as well as the report form for annual...
reports to SAILIS regarding the status of the teaching department, had not been revised to make provision for technikon structures. Some examples: technikon departments of LIS are not autonomous, like their university counterparts; the technikon’s compulsory component of experiential training is much longer and more structured than the universities’ field work components.

Some impetus towards the recognition of technikon diplomates as professionals was gained by SAILIS’s revision of its conditions for professional membership (at the Esselen Park national conference in 1994). At the same time, technikons were under intense scrutiny by the Certification Council for Technikon Education (SERTEC), with evaluation and accreditation of the technikons’ co-operative education (experiential training) LIS programmes being evaluated in 1991 and 1995, and the formal teaching LIS programmes in 1993.

**Degrees at technikons**

Technikons in South Africa, like their British and Australian counterparts, the polytechnics, were changing to degree granting institutions (the British polytechnics having become the new universities in the early 1990s). Technikon degrees were instituted in the early 1990s, and in January 1996 certain technikons were granted permission by SERTEC to offer the following additional LIS qualifications:

- BTech: Library and Information Studies
- M Tech: Library and Information Studies
- D Tech: Library and Information Studies.

This once again involved radical recurruculation, with some technikons, given the large intake of students from previously disadvantaged communities, opting to offer the preliminary National Certificate (M + 1) and National Higher Certificate (M + 2) also.

The original hierarchy of technikon qualifications, namely

<table>
<thead>
<tr>
<th>National Diploma</th>
<th>M + 3</th>
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<tbody>
<tr>
<td>National Higher Diploma</td>
<td>M + 4</td>
</tr>
<tr>
<td>Master’s Diploma in Technology</td>
<td>M + 5</td>
</tr>
<tr>
<td>Laureatus in Technology</td>
<td>M + 6</td>
</tr>
</tbody>
</table>

was therefore replaced by the Baccalaureus Technologiae (B Tech): Library and Information Studies degree, followed by Master’s and Doctoral degrees. Since its inception, the National Diploma in Library and Information Services had undergone radical recurruculation, with the revised National Diploma in Library and Information Practice superseding the National Diploma in Library and Information Services in 1992. 1996 saw the implementation of the National Diploma in Library and Information Studies (the second change in nomenclature since the inception of the diploma).

The current technikon hierarchy of qualifications is therefore:

- National Certificate: Library and Information Studies (M + 1)
- National Higher Certificate: Library and Information Studies (M + 2)
- National Diploma: Library and Information Studies (M + 3)
- B Tech: Library and Information Studies (M + 4)
- M Tech: Library and Information Studies (M + 5)
- D Tech: Library and Information Studies (M + 6).

**Cape Technikon curricula**

The revised curricula for Library and Information Studies at the Cape Technikon (technikons follow the same basic curricula with options to meet local LIS needs and conditions) comprise the following:

- National Certificate: Library and Information Studies
- Library and Information Practice I
- Information Retrieval I
- Library and Information Technology I
- End-User Computing I
- Human Studies

Two of the 11 official languages, of which one must be English or Afrikaans.

- National Higher Certificate: Library and Information Studies
- Library and Information Practice II
- Information Retrieval II
- Library and Information Technology II
- Literature Studies I
- Psychology in Organizations I
- Library Promotion I

- National Diploma: Library and Information Studies
- Library and Information Practice III
- Information Retrieval III
- Experiential training (six months’ employment in a library)
BTech: Library and Information Studies
Library and Information Practice IV
Information Retrieval IV
Research Methodology
Children’s Library Practice
Book Conservation
Information Management
Readership Service to Semi-Literates
Philosophy of Library and Information Science
Students are allowed to choose three subjects out of the last five subjects.

MTech: Library and Information Studies - advanced research

Dtech: Library and Information Studies - advanced research
Candidates therefore have the option of exiting with a semi/paraprofessional qualification after one, two or three years of study. The Cape Technikon has opted not to offer the National Certificate and National Higher Certificate, but the National Diploma: Library and Information Studies and BTech: Library and Information Studies. Admission requirements for the BTech at the Cape Technikon are a minimum of 60% in each of the major final-year National Diploma subjects. The Cape Technikon has also been granted permission by SERTEC to offer the MTech: Library and Information Studies, as well as the DTech. No candidates are as yet registered for the higher research degrees.

Current status of Cape Technikon alumni
By the 1990s, Cape Technikon diplomates were employed in a wide variety of library and information service positions, in some cases as heads of special libraries or small public libraries. However, only a few libraries (inter alia the University of Stellenbosch Library Services and the South African Library) had pro-actively instituted special post designations such as Assistant Librarian and Professional Assistant to accommodate technikon graduates.

Kerkham (1988:10) correctly identifies professional librarians, to date, as having performed many routine technical tasks in user and technical services.

‘However, with the increasing availability of trained library technicians, it should be possible for such tasks to be expertly performed by the paraprofessional. This will free the professional librarian to concentrate on professional aspects which require conceptual development and content analysis, such as building up collections, investigation of information needs, design and development of information systems, and evaluation of systems and services. In conclusion, it can be said that the advent of well-trained library technicians will be of great benefit to libraries and information services. Work of a technical nature will be expertly handled, and professional librarians will at last be freed to perform truly professional functions. Library technicians have an attractive career option with possibilities of advancement to supervisory appointments’.

The rosy future envisaged by Kerkham, has not been fulfilled. With the exception of corporate and special libraries, where technikon graduates with their superior computer and office management skills have found an expert niche, and some academic and national libraries, technikon graduates have, up to now, been forced to travel the long and expensive road of ‘re-education’ at a university to obtain true professional status.

In spite of negativity and apathy on the part of much of the ‘establishment’ LIS community (Van Vuren [1995:723]), in her seminal work, notes that ‘werkgewers moet attent gemaak word daarop dat postestructure aangepas behoort te word’),4 recent alumni surveys of LIS graduates (see Appendix A) at the Cape Technikon have been positive (Cape Technikon, 1995). The Department of Library and Information Studies was rated as one of the ten top performers at the Cape Technikon in the fields of experiential training (traditionally known as ‘field work’ at university departments of LIS), applicability of course content, overall experience of the technikon and technikon contribution to skills (see Figures 2–5 [CapeTechnikon, 1995]). The same survey (Cape Technikon, 1995), indicated that 76% of graduating students had found employment (Figure 6). However this survey was based only on questionnaire responses. A more accurate picture is obtained from an informal departmental survey of the 1995 ND: Library and Information Practice graduates, which revealed that by July 1996, 78.5% of all graduates of the class of 1995 had found employment in libraries. Altogether 22 students registered for the BTech: Library and Information Studies at the beginning of 1996 (offered part-time over two years); of these 22 students, only one is not employed in a library. One student in possession of a BBibl

<table>
<thead>
<tr>
<th>PROGRAMME</th>
<th>EXCELLENT RATING</th>
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<tr>
<td>LIBRARY &amp; INFO PRAC</td>
<td>46%</td>
</tr>
<tr>
<td>COMMUNITY NURSING</td>
<td>46%</td>
</tr>
<tr>
<td>BEAUTY TECHNOLOGY</td>
<td>42%</td>
</tr>
<tr>
<td>PUBLIC RELATIONS</td>
<td>31%</td>
</tr>
<tr>
<td>RETAIL BUSINESS</td>
<td>36%</td>
</tr>
<tr>
<td>EXEC SECRETARIES</td>
<td>39%</td>
</tr>
<tr>
<td>FIN INFO SYSTEMS</td>
<td>39%</td>
</tr>
<tr>
<td>SURVEYING</td>
<td>37%</td>
</tr>
<tr>
<td>FOOD TECHNOLOGY</td>
<td>37%</td>
</tr>
<tr>
<td>ANALYTICAL CHEMISTRY</td>
<td>20%</td>
</tr>
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</table>

Figure 2 Alumni survey 1995: experiential training – ten best performers
has enrolled for the subject Research Methodology, with a view to enrolling for an MTech in 1997.

Conclusion
Over the past few decades attempts have been made to review the tertiary education scene in South Africa and to plan for the future. The Main Report of the Commission of Inquiry into Universities under the chairmanship of Mr Justice van Wyk de Vries, and the Human Sciences Research Council (HSRC) Report attempted to provide some framework for education for the end of the twentieth century. It is hoped that the National Commission of Higher Education’s proposals for a new system of higher education, inter alia ‘the development of a single co-ordinated system of higher education encompassing universities, technikons, colleges and private providers’ (South Africa, National Commission on Higher Education, 1996:9) will facilitate mobility and accreditation.

The current debate in education circles regarding National Vocational Qualifications (NVQ’s)\(^6\) will no doubt add a further dimension to the education and training of LIS workers in South Africa. However, it is hoped that the implementation of degrees at technikons, and SAILS’ guarded acknowledgement of technikon degree programmes as admission to professional positions (SAILS, 1996:1180) will herald a less conservative and more innovative approach to the education and training of LIS workers in South Africa.

Disclaimer
The views expressed in this article reflect the experiences of the author as Associate Director, Department of Library and Information Studies, at the Cape Technikon. Opinions and views expressed do not, therefore, necessarily reflect the views and experiences of other South African technikons offering LIS education and training.
Notes
2. The Lower Diploma in LIS is still offered by the University of the Western Cape (a three-year course), and the University of Fort Hare (a two-year course).
3. Personal correspondence with Ms Annemarie Greyling, Librarian, South African Cultural History Museum, Cape Town, and Ms Naomi Haasbroek, Senior Librarian, Scientific and Technical Library, National Accelerator Centre, Faure.
4. In a Delphi study, library and information managers were consistently more careful and conservative in their responses than mentors (middle managers) who completed the same questionnaire.
5. The questionnaire was mailed to all graduates of the class of 1995.
6. NVQ’s are well established in the United Kingdom, especially in the hospitality trade. Their relevance to the LIS sector was addressed at the 1995 SAlLIS Conference by Walker (1995) and at an address given to the SAlLIS (Western Cape) Branch by Robert and Margaret Oldroyd (Oldroyd & Oldroyd, 1996).

References
APPENDIX A

OPNAME ONDER OUDSTUDENTE

Ten einde ons in staat te stel om die onderrig aan die Technikon te evalueer, sal ons dit waardeer as u die volgende vrae beantwoord. U antwoorde sal gebruik word om ons te help om die huidige studente beter vir 'n beroep voor te berei.

SURVEY AMONGST ALUMNI

In order to enable us to evaluate the educational instruction at the Technikon, we should appreciate it if you would be so kind as to answer the following questions. Your opinion will be used to assist us in preparing the present students better for a career.

KWALIFISASIES VERWERF (Bv: ND Toerisme)

DIPLOMA: 1. ................................................................. Jaar: ............

2. ................................................................. Jaar: ............

GRAAD: 1. ................................................................. Jaar: ............

2. ................................................................. Jaar: ............

QUALIFICATIONS OBTAINED (eg. ND Tourism)

DIPLOMA: 1. ................................................................. Year: ............

2. ................................................................. Year: ............

DEGREE: 1. ................................................................. Year: ............

2. ................................................................. Year: ............

Omkring of merk asseblief die antwoord van u keusi. Alle antwoorde sal streng vertroulik behandel word. Please circle or mark your choice of response. All responses will be treated in confidence.

1. Hoe tevrede is u met die onderrig wat u aan die Kaapse Technikon ontvang het?

How satisfied are you with the instruction you received at the Cape Technikon?

Highly dissatisfied  □  Dissatisfied  □  Satisfied  □  Highly satisfied  □

Baie ontevrede  □  Ontevrede  □  Tevrede  □  Baie tevrede  □

2. Hoe evalueer u die volgende aspekte van u Technikonervaring?

How do you rate the following aspects of your Technikon experience?

<table>
<thead>
<tr>
<th></th>
<th>Poor</th>
<th>Swak</th>
<th>Fair</th>
<th>Gemiddeld</th>
<th>Good</th>
<th>Excellent</th>
</tr>
</thead>
<tbody>
<tr>
<td>2.1</td>
<td>U ervarings (ko-operatiewel) opleiding?</td>
<td>1</td>
<td>2</td>
<td>3</td>
<td>4</td>
<td></td>
</tr>
<tr>
<td>2.2</td>
<td>U sosiale/kulturele ervaring?</td>
<td>1</td>
<td>2</td>
<td>3</td>
<td>4</td>
<td></td>
</tr>
<tr>
<td>2.3</td>
<td>Die toepaslikheid van die inhoud van die kursus?</td>
<td>1</td>
<td>2</td>
<td>3</td>
<td>4</td>
<td></td>
</tr>
<tr>
<td>2.4</td>
<td>U algemene ervaring?</td>
<td>1</td>
<td>2</td>
<td>3</td>
<td>4</td>
<td></td>
</tr>
</tbody>
</table>

3. As u weer aan 'n technikon sou studeer, sal u by die Kaapse Technikon inskryf?

If you were to study at a technikon again, would you enroll at the Cape Technikon?

No □  Onwaarskynlik □  Waarskynlik □  Beslis □

4. Huidige werkstatus:

Current employment status:

Werk deeltyds (nie eie onderneming nie)/Working part-time (not self-employed) □

Werk heeltyds (nie eie onderneming nie)/Working full-time (not self-employed) □

Eie onderneming/Self-employed □

Huisvrou/Housewife □

Werkloos/Unemployed □

Voltydse student/Full-time student □

http://sajlis.journals.ac.za/
5. Dui asseblief aan in watter mate u onderw by die Kaapse Teknikon tot u vaardighede op elkeen van die volgende terme bygedra het. 
Please indicate the degree in which your training at the Cape Technikon contributed to your skills in each of the following areas.

<table>
<thead>
<tr>
<th>NONE</th>
<th>VERY LITTLE</th>
<th>CONSIDERABLY</th>
<th>MUCH</th>
</tr>
</thead>
<tbody>
<tr>
<td>NIKS</td>
<td>BAIE MIN</td>
<td>HEELWAT</td>
<td>BAIE</td>
</tr>
</tbody>
</table>

5.1 Praktiese vaardighede nodig om werk op u terrein te bekom 
Practical skills required to obtain employment in your field 1 2 3 4 
5.2 Vermoë om as persoon te leer en te ontwikkeli 
Ability to grow and develop as a person 1 2 3 4 
5.3 Vermoë om ander te lei of te verskaf leiding by te verskaf 
Ability to lead or guide others 1 2 3 4 
5.4 Vermoë om by nuwe werkeise aan te pas 
Ability to adjust to new job demands 1 2 3 4 
5.5 Beplanning en uitvoer van projekte 
Planning and carrying out of projects 1 2 3 4 
5.6 Doeltreffende mondelinge kommunikasie 
Effective oral communication 1 2 3 4 
5.7 Doeltreffende skriflike kommunikasie 
Effective written communication 1 2 3 4 
5.8 Waardering vir verskillende kulture 
Appreciation of different cultures 1 2 3 4 
5.9 Probleemoplossing 
Problem solving 1 2 3 4 
5.10 Naslaan van inligting in biblioteek 
Obtaining information from the library 1 2 3 4 
5.11 Rekenaarvaardigheid 
Computer skills 1 2 3 4 

6. Is u werkzaam in die rigting waarin u opgelei is? Indien nie, waarom nie? Kies die mees toepaslike rede. 
Are you employed in the field in which you were trained? If not, why? Select the most appropriate reason.

Ek is werkzaam in my hoofrigting/l am employed in my field of specialization
Ek kon nie op my gebied werk nie/l could not find a job in my field
Ek het nuwe belangstellings ontwikkel/We developed new career interests
Salaries op my gebied was swaark/Salaries in my field were poor
Geen bevorderingsoleenthede nie/No prospect of advancement

7. Soek u ANDER werk? Are you looking for ANOTHER job? J/YES  N/NEE NO

8. Wat is u huidige salaris per jaar (byvoordele ingesluit)? 
What is your present annual salary (fringe benefits included)?
Minder as R25 000/Less than R25 000
R25 000 - R50 000
R50 000 - R75 000
R75 000 - R100 000
Meer as R100 000/More than R100 000
Nie toepaslik/Not applicable

Maak asseblief seker dat u al die vrae beantwoord het en pos die vraelys in die ingeslote koerant aan ons. 
Baie dankie vir u samewerking en sterkte met u loopbaan. 
Please ensure that you have answered all the questions and send the questionnaire to us in the enclosed Envelop. 
Thank you for your co-operation and best of luck with your career.